

## Draft 2013/14 Budget

The following provides detail of the proposed 2013/14 Budget on a gross/income/net basis. It also provides a comparison with 2012/13.

### Corporate Directorate

This budget includes executive management costs in relation to the Chief Executive, Deputy Chief Executive and Members and the associated supporting governance team along with other corporate management cost such as charitable relief on NNDR, external audit fees and subscriptions.

The overall total also includes budgets for the management of Housing Benefits and Subsidy Grants.

It also relates to support services such as Finance, Legal, HR and ICT and includes the contract costs in relation to Hoople Ltd of £8.3 million after 2013/14 savings targets.

Income budgets for the Directorate include

	£000	
Government Grants	47,840	Mainly relating to Housing Benefit Subsidy
Customer Receipts	3,990	Includes Rental income and Registrars Fees
Other income	3,653	Includes other contributions and internal recharges
<b>Total</b>	<u>55,483</u>	

	£000s			
	2012/13 Net Budget	2013/14 Gross Exp	2013/14 Gross Income	2013/14 Net Budget
<b>Service Areas</b>				
Asst. Director Customer Services & Communications	419	73	0	73
Customer Service	2,011	2,282	(366)	1,916
Communications & Web	514	540	(23)	517
<b>Total Customer Services &amp; Communications</b>	<b>2,944</b>	<b>2,895</b>	<b>(389)</b>	<b>2,506</b>
Assistant Director PPP	156	157	0	157
Organisational Development	328	332	0	332
Herefordshire Partnership	63	12	0	12
Human Resources Retained	1,363	1,536	(400)	1,136
ICT	3,683	4,623	(1,057)	3,566
Policy & Performance	392	437	(21)	416
Transformation & IMT	1,948	1,632	0	1,632
<b>Total People, Policy &amp; Partnership</b>	<b>7,933</b>	<b>8,729</b>	<b>(1,478)</b>	<b>7,251</b>
Assistant Director Law & Governance	162	173	(8)	165
Electoral	367	372	(2)	370

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Governance	1,369	1,941	(503)	1,438
Resilience	249	359	(105)	254
Legal Services	666	928	(266)	662
<b>Total Law, Governance &amp; Resilience</b>	<b>2,813</b>	<b>3,773</b>	<b>(884)</b>	<b>2,889</b>
Commercial	552	246	0	246
Chief Officer Finance & Commercial	186	161	0	161
Internal Audit Services	344	352	(7)	345
Benefits & Exchequer	406	48,622	(48,097)	525
Finance Support	1,078	1,360	(119)	1,241
Property Development	(1,531)	1,249	(3,103)	(1,854)
Property Design & AMP; Maintenance	2,979	4,218	(1,287)	2,931
Property Strategy	1,287	1,165	(119)	1,046
<b>Total Finance &amp; Commercial</b>	<b>5,301</b>	<b>57,373</b>	<b>(52,732)</b>	<b>4,641</b>
Corporate Services	2,260	2,449	0	2,449
<b>Total Corporate Management</b>	<b>2,260</b>	<b>2,449</b>	<b>0</b>	<b>2,449</b>
Chief & Deputy Chief Executive	479	641	0	641
Directorate Fund	(255)	(611)	0	(611)
<b>Total Director &amp; Management</b>	<b>223</b>	<b>30</b>	<b>0</b>	<b>30</b>
<b>Total Corporate</b>	<b>21,474</b>	<b>75,249</b>	<b>(55,483)</b>	<b>19,766</b>

Directorate Fund reflects Savings targets not yet allocated.

## People's Directorate

The People's Services budget encompasses Adult Social Care, Children's Services, local authority maintained schools (but not academies), Environmental Health and Trading Standards and, from 1st April 2013 will include the new responsibility for Public Health.

Service Area	Expend.	Income	Net Budget
Directorate Costs	533	0	533
Provider Services	28,739	(5,742)	22,996
Commissioning	11,985	(6,705)	5,280
Adult Social Care	66,491	(17,850)	48,641
EHTS	2,139	(878)	1,261
Public Health	7,753	(7,753)	0
<b>Total People's Services</b>	<b>117,640</b>	<b>(38,928)</b>	<b>78,712</b>
Schools/ central	68,154	(68,154)	0
<b>TOTAL</b>	<b>185,794</b>	<b>(107,082)</b>	<b>78,712</b>

The directorate is funded by a combination of LA funding, grants and fees generated through charges for services / contributions to services by partner agencies. LA maintained schools are fully funded by an education grants (formerly Dedicated Schools Grant). The summary below of funding streams shows how the £38.9m income is received.

Funding Profile*	Total	Provider	ASC	Comm	EHTS	PH
<b>Grant Income</b>						
PH grant	(7,753)					(7,753)
DSG	(8,650)	(3,886)		(4,764)		
Troubled Families	(498)	(361)		(137)		
Social Care grants	(7,571)		(7,571)			
Other grants	(1,932)	(212)		(1,720)		
Charging for Services	(10,885)	(1,015)	(8,992)		(878)	
SLA's / Contributions	(1,639)	(268)	(1,287)	(84)		
<b>Total Income</b>	<b>(38,928)</b>	<b>(5,742)</b>	<b>(17,850)</b>	<b>(6,705)</b>	<b>(878)</b>	<b>(7,753)</b>

	£000s			
	2012/13 Net Budget	2013/14 Gross Exp	2013/14 Gross Income	2013/14 Net Budget
<b>Service Areas</b>				
Wve Valley - social care services	8,905	8,595	(1,002)	7,593
2Gether - mental health services	1,506	1,487	0	1,487
<b>Section 75 services</b>	<b>10,411</b>	<b>10,082</b>	<b>(1,002)</b>	<b>9,080</b>
AD Other	(9,956)	0	0	0
Other Central Adults services	944	707	(86)	621
Gov Grants	0	568	(3,576)	(3,008)
<b>Total Adults Grants &amp; Other Costs</b>	<b>(9,012)</b>	<b>1,275</b>	<b>(3,662)</b>	<b>(2,387)</b>
<b>Learning Disabilities</b>	<b>14,301</b>	<b>18,743</b>	<b>(5,262)</b>	<b>13,481</b>
<b>Mental Health</b>	<b>8,867</b>	<b>10,241</b>	<b>(2,014)</b>	<b>8,227</b>
<b>Older People</b>	<b>13,779</b>	<b>17,060</b>	<b>(4,885)</b>	<b>12,175</b>
<b>Physical Disabilities</b>	<b>7,895</b>	<b>7,854</b>	<b>(1,025)</b>	<b>6,829</b>

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<b>Adults Commissioning Staff</b>	<b>884</b>	<b>1,236</b>	<b>0</b>	<b>1,236</b>
<b>Adult Social Care</b>	<b>47,125</b>	<b>66,491</b>	<b>(17,850)</b>	<b>48,641</b>
Commissioning Management	190	115	0	115
Children's Commissioning	1,829	1,824	(136)	1,688
Children's capital and sufficiency	953	2,733	(1,783)	950
Early Years Sufficiency	0	4,627	(4,627)	0
Quality & Improvement	518	515	0	515
Business Support	1,018	1,113	(78)	1,035
HSCB	132	215	(81)	134
Post 16 services	135	111	0	111
Social Care Quality & Review	455	732	0	732
<b>Total People's Services Commissioning</b>	<b>5,230</b>	<b>11,985</b>	<b>(6,705)</b>	<b>5,280</b>
DSG Income	(97,819)	0	0	0
Schools Budget	97,819	67,892	(67,892)	0
<b>Total Schools Budget</b>	<b>0</b>	<b>67,892</b>	<b>(67,892)</b>	<b>0</b>
Central DSG	0	262	(262)	0
<b>Total Central Schools (DSG)</b>	<b>0</b>	<b>262</b>	<b>(262)</b>	<b>0</b>
<b>Early Intervention Grant Funding</b>	<b>(7,097)</b>	<b>0</b>	<b>0</b>	<b>0</b>
Directors Office	361	311	0	311
Directorate Costs (severances / pensions)	646	222	0	222
<b>Total Directorate Costs</b>	<b>1,007</b>	<b>533</b>	<b>0</b>	<b>533</b>
<b>Total Directorate Costs including Schools</b>	<b>(6,090)</b>	<b>68,687</b>	<b>(68,154)</b>	<b>533</b>
Provider Management	122	127	0	127
<b>Total Children's Provider Management</b>	<b>122</b>	<b>127</b>	<b>0</b>	<b>127</b>
Additional Needs DSG	0	3,344	(3,344)	0
<b>Additional Needs - DSG Funded</b>	<b>0</b>	<b>3,344</b>	<b>(3,344)</b>	<b>0</b>
Complex Needs	1,360	1,483	0	1,483
Education Psychology	388	262		262
Additional Need Mgmt	524	463	0	463
<b>Additional Needs - LA funded</b>	<b>2,272</b>	<b>2,208</b>	<b>0</b>	<b>2,208</b>
<b>Total Additional Needs</b>	<b>2,272</b>	<b>5,552</b>	<b>(3,344)</b>	<b>2,208</b>
Early Years DSG	0	372	(372)	0
Early Years (EIG/LA)	567	144		144
Governor Services	29	71	(42)	29
Learning & Curriculum	151	273	(211)	62
School Improvement	666	454	(183)	271
School Admissions DSG	0	218	(218)	0
School Transport	4,320	5,175	(850)	4,325
<b>Total I&amp;I School Improvement</b>	<b>5,733</b>	<b>6,707</b>	<b>(1,876)</b>	<b>4,831</b>
Education Welfare	143	206	(206)	0

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Children's Centres	1,915	1,590	(36)	1,554
Locality Operations	344	364	0	364
Parenting & Family Support	250	304	0	304
Locality Integrated Support Service	1,221	838	(106)	732
Youth Offending Team	259	251	0	251
<b>Children's Locality Services</b>	<b>4,132</b>	<b>3,553</b>	<b>(348)</b>	<b>3,205</b>
Adoption Services	700	850	(54)	796
Children with Disabilities	505	566	(1)	565
Children in Need	2,672	2,166	(7)	2,159
Fostering Services	2,394	2,746	(22)	2,724
Looked After Children	2,290	3,147	(10)	3,137
LAC External Placements	2,990	2,506		2,506
Safeguarding Mgt	429	649	(80)	569
Recruitment & training	252	170	0	170
<b>Total Safeguarding Mgt</b>	<b>12,232</b>	<b>12,800</b>	<b>(174)</b>	<b>12,626</b>
<b>Total People's Services Provider Services</b>	<b>24,491</b>	<b>28,739</b>	<b>(5,742)</b>	<b>22,997</b>
Env Health Admin	388	115	(8)	107
Environmental Health	666	1,189	(574)	615
Environmental Protection	597	835	(296)	539
<b>Total Env Health &amp; Trading Standards</b>	<b>1,651</b>	<b>2,139</b>	<b>(878)</b>	<b>1,261</b>
Public Health Grant	0	0	(7,753)	(7,753)
Public Health Admin	0	1,517	0	1,517
Public Health Programme	0	6,236	0	6,236
<b>Total Public Health</b>	<b>0</b>	<b>7,753</b>	<b>(7,753)</b>	<b>0</b>
<b>Total People's Services Public Health</b>	<b>1,651</b>	<b>9,892</b>	<b>(8,631)</b>	<b>1,261</b>
<b>Total People's Services</b>	<b>72,407</b>	<b>185,794</b>	<b>(107,082)</b>	<b>78,712</b>

## Places & Communities Directorate

Places and Communities Directorate encompasses a varied range of services which include:

- Highways delivered through the strategic partnership with Amey Wye Valley
- Waste Management delivered in partnership with FOCSA and joint PFI contract with WCC
- Cultural Services including libraries, heritage and libraries and includes partnerships with HALO, Visit Herefordshire and Courtyard
- Economic Development includes Hereford futures
- Planning Services including LDF
- Car parking – on and off street
- Enterprise Zone set up costs

Income budgets for the Directorate include

	£000	
Government Grants	2,188	Waste PFI and Destination Herefordshire Grant
Customer Receipts	8,914	Parking and planning fees
Other grants and contributions	2,248	Includes other contributions and recharges
Total	<u>13,350</u>	

	£000s			
	2012/13 Net Budget	2013/14 Gross Exp	2013/14 Gross Income	2013/14 Net Budget
<b>Service Areas</b>				
Bereavement Services	(408)	586	(1,049)	(463)
Cultural Services	4,415	4,124	(234)	3,890
Community Leisure + Halo	93	93	0	93
Markets & Fairs	(228)	354	(589)	(235)
Planning	1,841	3,527	(2,120)	1,407
Economic Development	1,175	1,361	(55)	1,306
<b>Total Economic, Environment &amp; Cultural Services</b>	<b>6,888</b>	<b>10,045</b>	<b>(4,047)</b>	<b>5,998</b>
Car Parking & Comm Prot	(1,846)	1,656	(3,577)	(1,921)
Safer Herefordshire	166	205	(118)	87
Community Regeneration	1,021	940	(46)	894
Housing Services	3,846	4,201	(712)	3,489
<b>Total Homes &amp; Communities</b>	<b>3,187</b>	<b>7,002</b>	<b>(4,453)</b>	<b>2,549</b>
Highways	7,308	8,967	(1,290)	7,677

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Parks Countryside & Prow	1,818	1,892	(78)	1,814
Directorate Support	169	171	0	171
Sustainability	21	36	(5)	31
Transport	4,405	5,601	(1,077)	4,524
Waste Management	12,509	15,472	(2,293)	13,179
<b>Total Place Based Commissioning</b>	<b>26,230</b>	<b>32,139</b>	<b>(4,743)</b>	<b>27,396</b>
Management	185	243	(57)	186
Directorate fund	97	454	(50)	404
<b>Total Director &amp; Management</b>	<b>282</b>	<b>697</b>	<b>(107)</b>	<b>590</b>
<b>Total Place &amp; Communities</b>	<b>36,587</b>	<b>49,883</b>	<b>(13,350)</b>	<b>36,533</b>

Directorate Fund reflects includes budget savings and non-pay inflation to be re-allocated to meet contract inflation across the Directorate.

## Central Budgets

	£000s			
	2012/13 Net Budget	2013/14 Gross Exp	2013/14 Gross Income	2013/14 Net Budget
Borrowing	16,072	15,397		15,397
Interest and investment income	(976)		(449)	(449)
New Homes Bonus	(1,414)		(2,068)	(2,068)
Government grants	(4,623)		(869)	(869)
Transfer to general fund reserve		2,000		2,000
Other centrally held budgets	3,832	1,275		1,275
<b>Centrally held budgets</b>	<b>12,891</b>	<b>18,672</b>	<b>(3,386)</b>	<b>15,286</b>

<b>Total Budgets</b>	<b>143,359</b>	<b>329,598</b>	<b>(179,301)</b>	<b>150,297</b>
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<b>Funded by</b>				
Revenue support grant				42,862
Locally retained rates				22,726
'Top-up'				6,559
Council tax				78,911
Collection fund deficit				(761)
				<b>150,297</b>